

Subsidiaries and Investments

Subsidiaries (local and international)

Name of subsidiary	Country of incorporation	Shareholding %	
		31 December 2025	31 December 2024
Arabian Internet and Communications Services Company (solutions)	Kingdom of Saudi Arabia	79.64%	80%
Saudi Telecom Channels Company (Channels)	Kingdom of Saudi Arabia	100%	100%
STC Bank	Kingdom of Saudi Arabia	92.26%	87.73%
Digital Centers for Data and Telecommunications Company (center3)	Kingdom of Saudi Arabia	100%	100%
Advanced Technology and Cybersecurity Company (sitar)	Kingdom of Saudi Arabia	100%	100%
Internet of Things Information Technology Company (IoT squared)	Kingdom of Saudi Arabia	50%	50%
General Cloud Computing Company for Information Technology (sccc by stc)	Kingdom of Saudi Arabia	55%	55%
Public Telecommunications Company (Specialized)	Kingdom of Saudi Arabia	100%	100%
Aqalat Limited Company (Aqalat)	Kingdom of Saudi Arabia	100%	100%
Gulf Digital Media Model Company Ltd (GDMM) (Intigral)	Kingdom of Saudi Arabia	100%	100%
Telecom Commercial Investment Company Limited (TCIC)	Kingdom of Saudi Arabia	100%	100%
Smart Zone Real Estate Company	Kingdom of Saudi Arabia	100%	100%
Innovation Fund Investment Company (Tali)	Kingdom of Saudi Arabia	100%	100%
stc Bahrain Company (stc Bahrain)	Kingdom of Bahrain	100%	100%
Kuwait Telecommunication Company (stc Kuwait)	Kuwait	51.84%	51.84%
stc Asia Holding Ltd (stc Asia)	British Virgin Islands	100%	100%
stc Turkey Holding Ltd (stc Turkey)	British Virgin Islands	100%	100%
stc Gulf Investment Holding (stc Gulf)	Kingdom of Bahrain	100%	100%
stc GCC Cables System W.L.L. (stc GCC)	Kingdom of Bahrain	100%	100%
Green Bridge Investment Company (GBI)	Luxembourg	100%	100%
Green Bridge Management Company (GBM)	Luxembourg	100%	100%

Local Subsidiaries

Arabian Internet and Communications Services Company (solutions)

solutions' strategy

As a trailblazer in the ICT industry, solutions is focused on continuous growth. This includes expanding and integrating its service offerings, as well as building new capabilities to stay ahead in the fast-evolving technology landscape.

Its LEAP 2.0 strategy seeks to harness cutting-edge technologies, optimize service delivery and ensure its solutions are relevant for today and revolutionary for tomorrow. The expansion into new business models and the emphasis on a scalable innovation program underlines its commitment to being at the forefront of technological evolution.

Its strategic pillars are:

- Lead through service excellence.
- Empower business growth and diversification.
- Achieve excellence in customer engagements.
- Promote efficiencies and sustainability.

solutions' acquisitions and investments will strengthen its offerings and improve efficiency, supporting its strategy that aligns seamlessly with the Kingdom's Vision 2030, demonstrating its commitment to contributing to Saudi Arabia's broader ambitions.

solutions revenue (S million)



About solutions

Established in April 2002 and acquired by stc group in 2007, the Arabian Internet and Communications Services Company (solutions) has emerged as a pivotal provider of internet services, operation of communications projects and transmission and processing of information in the Saudi market and the region at large. solutions headquarters are located in the Kingdom.

A key milestone in the company's journey was the initial public offering (IPO) in 2021. stc group offered 20% of its shareholding in solutions on the Saudi Exchange, with 1% of solutions' share capital earmarked for an employee long-term incentive

plan, underscoring the company's commitment to its workforce. As of 31 December 2025, solutions' share capital is S 1,200 million.

Based in Saudi Arabia, with its operations concentrated in the Kingdom, solutions has positioned itself as a leading force in driving digital transformation and holds the distinction of being the premier ICT service provider for both public and private sectors. It offers comprehensive, end-to-end IT services and solutions, adopting a holistic one-stop-shop approach that spans the entire IT value chain helping organizations by setting the digital vision to realization of business value.

Subsidiaries and Investments continued

2025 achievements

In 2025, solutions advanced its transformation from a digital enabler into a leading provider of intelligent, AI-driven solutions shaping the region's future economy. The year was defined by sharper strategic focus, stronger execution and meaningful progress in delivering the next generation of cloud, data and AI capabilities for customers across the Kingdom and the wider region. Its achievements reflect both the growing maturity of the company's digital ecosystem and the acceleration of national priorities that continue to redefine the technology landscape under Vision 2030.

Throughout the year, the company strengthened its core platforms and expanded the intelligent foundations that enable governments, enterprises and cities to operate more efficiently and sustainably. AI-powered healthcare systems improved diagnostic speed and elevated patient outcomes. Smart mobility solutions enhanced traffic management and urban efficiency. Intelligent automation supported energy optimization and operational reliability across multiple sectors. Secure, scalable cloud and data platforms advanced digital governance. Together, these initiatives illustrate how the company is moving beyond digital transformation toward shaping intelligent possibilities across every sector it serves.

The company's portfolio strategy also matured significantly. It focused on standardization, scalability and direct customer engagement, creating clearer offerings and deeper market insight. Cloud,

connectivity, digital services and managed services emerged as the company's core growth engines, each supported by AI as a foundational enabler. solutions expanded its cloud footprint, launched new digital and AI-ready services and strengthened its regional presence through targeted ventures and partnerships with global technology leaders. This integrated model accelerated execution, improved accountability and aligned go-to-market efforts with the company's long-term strategic direction.

solutions continued to support national goals by delivering resolutions that enhance economic diversification, raise public sector productivity and enable future-ready industries. Investments in AI, sovereign cloud, cybersecurity and digital infrastructure directly reinforced the Kingdom's ambition to build a knowledge-based, innovation-driven economy. At the same time, the company deepened its commitment to people and culture through capability-building programs, innovation initiatives and new operating models designed to unlock performance and empower its workforce.

By the end of 2025, solutions had strengthened its position as a national and regional digital backbone, delivering technology that elevates services, improves lives and contributes to sustainable long-term growth. The company enters 2026 with strong momentum, a clear strategic path and the capabilities required to lead the next phase of intelligent transformation.

Subsidiaries owned directly by solutions

Name of subsidiary	Country of incorporation	Effective shareholding %	
		31 December 2025	31 December 2024
Saudi Telecom Company Solution for Information Technology (owned by one person)	Egypt	100%	100%
Giza Systems Company	Egypt	88.19%	88.19%
Contact Center Company	Kingdom of Saudi Arabia	100%	100%
Amanah Tech Business Solutions Company	Kingdom of Saudi Arabia	70%	70%
Nawat Alittisalat Company	Kingdom of Saudi Arabia	100%	-

Awards and recognitions



First place in the Corporate Challenge

Awarded by
LEAP 2025



Leading Innovation Institution in the Private Sector

Awarded by
GDI 2024



Corporate Social Responsibility Award - (2nd consecutive year)

Awarded by
Ministry of Human Resources and Social Development (HRSD)



2025 Star Performer award for Europe and the Middle East

Awarded by
NVIDIA



HP Amplify Strategic Partner of the Year Award

Awarded by
HP



Cisco Powered Services (CPS) accreditation

Awarded by
Cisco



Best CEO in the IT Sector

Awarded by
Argaam Summit 2025



2024 VCSP VMware Cloud Foundation as a Service Partner of the Year

Awarded by
GEO



Success Partners Award

Awarded by
Ministry of Human Resources and Social Development (HRSD)



Partner of the Year FY24

Awarded by
Palo Alto Networks at Partner Xchange Saudi Arabia



- Agile Leader - Gold
- PMO of the Year - Gold
- Sustainable Project of the Year - Gold
- Sustainable Project Manager - Silver

Awarded by
IPMA Global Awards 2025



IT & Communication Project - Silver
Innovation Project of the Year - Silver

Awarded by
IPMA Global Awards 2025

Subsidiaries and Investments continued



Best Partner Award within the Made in Saudi initiative

Awarded by **Hewlett Packard Enterprise (HPE)**



Best Employee Wellbeing Program

Awarded by **HR Summit & Expo Informa (HRSE)**



Best Employee Benefits & Wellbeing Strategy of the Year in Private, Public & Government Sector

Awarded by **GCC GOV HR Awards 2025**



Digital Transformation Excellence Award

Awarded by **Maven Insights**



Quality Management System

Awarded by **ISO 9001:2015**



Governance of Organization

Awarded by **ISO 37000:2021**



Most Original Exercise Programme 2025 (CG&C)

Awarded by **BCI Middle East**



SOC-CMM Certificate

Awarded by **SOC-CMM**



Privacy Information Management System

Awarded by **ISO 27701:2019**



Market Mover Partner of the Year

Awarded by **Google Cloud KSA**



AI as a Service Excellence award 2025

Awarded by **Dell Technologies**



NVIDIA Cloud partner - first NCP in the region

Awarded by **NVIDIA**



Elite Solution Provider

Awarded by **NVIDIA**



Opentext MENA Award -Business Gold Partner

Awarded by **Opentext**



Cloud Partner of the Year

Awarded by **PureStorage**



Technology Project of the Year - Silver

Awarded by **Global Project Management Forum (GPMF)**



ISO 56002:2019 - Innovation Management System - 2025

Awarded by **QA Compliance**



ISO/IEC 38500:2024 - Governance of IT for the Organization - 2025

Awarded by **QA Compliance Assessment**



ISO/IEC 27001:2022 - Certified information security management systems - 2025

Awarded by **SGS**



Nutanix Certified Services - Multicloud Infrastructure Master

Awarded by **Nutanix**

solutions in 2026

Looking ahead to 2026, solutions enters the next chapter of its growth journey with stronger conviction, deeper capabilities and an expanded role in shaping Saudi Arabia's digital future. Building on the momentum of previous years, the company will focus on scaling high-value ICT services, accelerating innovation and strengthening its leadership in system integration and technology-driven transformation. solutions will continue to advance its multi-pillar strategy, prioritizing domains where it can create national-scale impact and sustainable competitive advantage. This includes expanding its next-gen service offerings, while introducing value-centric delivery models aligned with evolving customer expectations.

Subsidiaries and Investments continued

Saudi Telecom Channels Company (Channels)

Channels' strategy

Channels' strategic vision is to excel by:

1. **Boosting its profitability by sustaining revenue growth with a healthy margin.**
2. **Enabling the growth of core services in line with stc group's strategic ambitions in KSA and beyond.**
3. **Developing the required capabilities to sustain growth targets.**

Channels revenue (ﷲ million)



2025 achievements

2025 was a year of momentum and maturity for Channels, marked by stronger profitability, greater operational discipline and renewed commercial resilience. This performance underscores a clear trajectory toward a more agile and performance-driven organization.

Operational/business highlights

During 2025, Channels has delivered remarkable achievements through its strategy (EXCEL):

Theme-one: Enable stc group's core services growth

- Growth in mobility sales volume by 11% year over year.
- Enhance SOHO sales by 18% year over year.

Theme-two: Extract maximum value from core channels

- Growth in devices revenue from digital sales by 5% year over year.

Theme-three: Capture growth opportunities

- Grew in devices gross profit margin by 15% year over year.
- Signed a tier 1 partnership with Lenovo to supply locally manufactured devices supporting local content.

Theme-four: Enable organizational and operational capabilities

- Enhanced the customer satisfaction score reaching 98%.
- Receiving 5 performance awards for excellence in various fields.

Theme-five: Lead in international markets

- Subsidiaries revenue grew by 6% year over year.

About Channels

Saudi Telecom Channels Company (Channels) is a retailer and distributor of choice for telco and consumer electronics for customer across Saudi Arabia, Bahrain, Oman and Kuwait. With its broad operational footprint, Channels continues to support stc group's core services growth while expanding its growth portfolio.

Established in January 2008 with the purpose of operating in the wholesale and retail trade of recharge card services, telecommunication equipment and devices, computer services, sale and resale of all fixed and mobile telecommunication services, and commercial centers' maintenance and operation. With its broad operational footprint, Channels continues to support stc group's core services growth while expanding its growth portfolio.

Channels has evolved into a leading company in the field of sales and distribution in the Middle East. Channels has expanded to GCC countries - Bahrain, Oman and Kuwait - and has established itself as the partner of choice for major telecom companies in the region by introducing a diversified portfolio of growth and telco products.

Channels is headquartered in Saudi Arabia and operates across Saudi Arabia as well as through subsidiaries in Bahrain, Oman and Kuwait.

stc group owns 100% of Channels' share capital, amounting to ﷲ 100 million.

Channels' strategic focus

- Build a future-proof sales engine by expanding its reach and capability, growing digital sales and evolving toward providing a world-class retailer experience.
- Become lean and resilient by rebalancing the channel and product mix, optimizing its operational cost and uplifting its analytics capabilities.

Awards and recognitions



Awarded by
International Finance Magazine



Awarded by
Global Business Outlook Magazine



Awarded by
HRSE KSA



Awarded by
Middle East National Business Awards



Awarded by
International Business Magazine

Subsidiaries owned directly by Channels

Name of subsidiary	Country of incorporation	Effective shareholding %	
		31 December 2025	31 December 2024
Bahrain Channels for Communication and Distribution L.L.C.	Kingdom of Bahrain	100%	100%
Kuwait Channels	Kuwait	100%	100%
Sale International S.P.C.	Oman	100%	100%

Channels in 2026

Looking ahead, Channels will continue its evolution as a high-performance, customer-centric growth platform, advancing operational excellence and digital-first expansion. The company aims to deepen its presence across consumer electronics and adjacent digital services, while developing new commercial models that serve both stc group and external partners. With a disciplined approach to efficiency and a clear commitment to innovation, Channels is positioned to reinforce its role as stc group's commercial powerhouse, uniting scale, agility and best-in-class execution to power the next chapter of growth across industries and markets.

Subsidiaries and Investments continued

STC Bank

STC Bank's strategy

STC Bank has undergone a strategic transformation to position itself as the leading digital bank in the Kingdom. As part of its comprehensive transformation program, the bank has achieved significant milestones after earning approval from the Saudi Central Bank (SAMA) to begin the gradual migration of customers to the STC Bank app. This phase was successfully completed during 2024, marking a pivotal step in the bank's journey.

The strategic ambition of STC Bank is to stand out as a leader and innovator in the financial services sector. This involves offering services that differ significantly from traditional banking methods, primarily through its advanced digital channels. The bank places a strong emphasis on adding value to its customers and substantially enhancing their banking experience. This customer-centric approach is fundamental to STC Bank's objective of redefining and enriching the digital banking landscape in the region.

2025 achievements

In 2025, STC Bank delivered notable growth in its key operational metrics, indicating a strong year-on-year performance, reflecting its rising prominence and success in the digital banking sector.

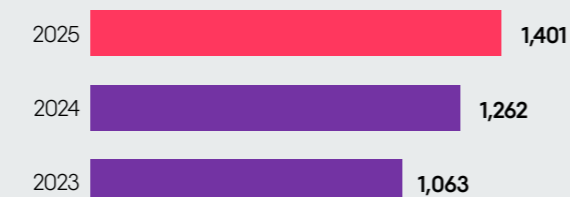
Key achievements

- Received a non-objection from the Saudi Central Bank (SAMA) to commence its operations in the Kingdom of Saudi Arabia in January 2025.
- 15+ products and services launched since the commercial launch of STC Bank in February 2025 across personal and business banking covering accounts, payments and financing.

Customer engagement:

- 90% increase in app downloads.
- +8 million customers.

STC Bank revenue (S million)



About STC Bank

STC Bank was established in November 2017 to offer digital payment services in the Kingdom of Saudi Arabia.

In 2020, it was officially licensed by Saudi Central Bank as an electronic wallet company and a payment service provider, and Western Union acquired 15% of the company in the same year. During 2021, the Council of Ministers approved granting STC Bank a digital banking services license to become a digital bank with share capital of S 2,500 million.

On 24 December 2023, STC Bank General assembly approved the increase of STC Bank's paid-up capital to be S 3,350 million by converting (stc group) shareholder loan amounting to S 850 million into the Bank's capital increasing stc group's shareholding interest to 87.73%.

On 30 December 2024, STC Bank's Extraordinary General Assembly approved the increase of STC Bank's paid-up capital of S 6,350 million, with the shareholder (stc group) injecting an additional capital of S 3,000 million increasing its shareholding interest in STC Bank to 92.26%, subject to the completion of the legal formalities.

On 28 January 2025, STC Bank received a non-objection from the Saudi Central Bank to commence its operations in the Kingdom of Saudi Arabia as a digital bank.

STC Bank is headquartered in Riyadh and carries out its operational activities throughout the Kingdom of Saudi Arabia.

Awards and recognitions



Best Digital Bank in Saudi Arabia

Awarded by
Second edition of the Best in Business Awards, organized by Inc. Arabia Magazine



Fast Track Growth Award

Awarded by
By Temenos



Fastest Growing Bank in Saudi Arabia

Awarded by
Global Brand Frontier Awards



Best Digital Bank in Saudi

Awarded by
Global Brand Awards

STC Bank in 2026

In 2026, STC Bank aims to solidify its position as a leading digital bank in Saudi Arabia, setting new benchmarks in innovation, efficiency, and customer experience. STC Bank's strategy will focus on optimizing operations, enhancing financial performance, and expanding deposit growth to drive long-term sustainability. Through cutting-edge digital banking solutions, STC Bank is committed to empowering both individuals and businesses with seamless, secure, and intelligent financial services. By leveraging advanced technologies, data-driven insights and customer-centric innovations, STC Bank will continue to redefine the banking experience, reinforcing its role as a key enabler of Saudi Arabia's digital economy.

Subsidiaries and Investments continued

Digital Centers for Data and Telecommunications Company (center3)

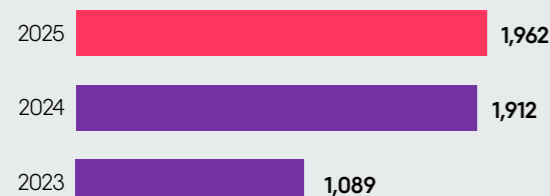
center3 strategy

center3's growth is driven by three core objectives:

- 1. Infrastructure leadership:** Expanding hyperscale-ready data centers.
- 2. Global connectivity:** Extending subsea and terrestrial reach.
- 3. Innovation enablement:** Delivering AI-ready and sustainable digital infrastructure.

With over **USD 10 billion in planned investment** and a goal of **1 GW total capacity by 2030**, center3 plays a central role in fulfilling Saudi Vision 2030 by creating a future-ready digital ecosystem.

center3 revenue (₪ million)



About center3

Digital Centers for Data and Telecommunications Company (center3) was established in February 2022 with a share capital of ₪ 2 billion, with the purpose of providing services related to data centers, subsea cables and internet exchange.

center3 is the result of stc group's vision for the Kingdom of Saudi Arabia to be the hub of all international data connectivity crossing and connecting three continents (Europe, Asia and Africa), as well as a data center hub for the MENA region.

2025 achievements

Data centers

Increased capacity by **18% YTD**, driven by hyperscaler demand.

Launched a **9.6 MW Bahrain data center**, scalable to 60 MW, supporting 2Africa Pearls and regional cloud expansion.

Onboarded **seven major** hyperscaler partners to the platform.

Connectivity infrastructure

- Activated **11.7 Tbps** on 2Africa and **0.45 Tbps** on EIG.
- Advanced **East-to-Med Corridor (EMC-West)** development.
- Expanded domestic IX capacity; **Riyadh IX (six Tbps)**, **Jeddah IX (5.5 Tbps)** and **initiated Dammam IX**.

Innovation and technology

- Introduced the **center3 Fabric**, a software-defined **network-as-a-service (NaaS)** platform enabling dynamic, on-demand connectivity.

Hyperscalers, gaming and content providers, cloud providers and global international carriers all benefit from the integrated platforms owned by center3, enabling them to better serve their own regional customers with unparalleled scalability and speed.

Headquartered in Riyadh, it carries out its operational activities in the Kingdom, with a footprint of over 25 data centers and 16 international subsea cables (operational and under construction).

Operational performance

99.98%
overall service availability.

100%
uptime across submarine systems during Ramadan and Hajj.

Zero
downtime for major events including Esports World Cup and route to Makkah.

99.7%
compliance with service-level response targets.

Global operations center launched in Rawabi for live operational control.

Awards and recognitions



Subsidiaries owned directly by center3

Name of subsidiary	Country of incorporation	Effective shareholding %	
		31 December 2025	31 December 2024
Digital Centers for Submarine Cables*	Kingdom of Saudi Arabia	99.8%	99.8%
Digital Centers for Data	Kingdom of Saudi Arabia	100%	99.8%
EMC Subsea Cable Company Limited (EMC)	Cyprus	72.16%	72.16%
CMC Investments I Limited (CMC Mauritius)	Mauritius	100%	100%
Datacenter Hub W.L.L.*	Bahrain	90%	90%
CMC Network (Pty) Limited (CMC Network SA)	South Africa	70%	49%

* The effective ownership for stc group in these entities is 100%.

center3 in 2026

center3 will continue expanding its infrastructure and ecosystem through:

- New **hyperscale data centers** in strategic regional markets.
- Completion of the **EMC-West** subsea route.

- Expansion of the **center3 fabric** across MENA.
- Localization of AI and content** workloads.

These initiatives will reinforce Saudi Arabia's leadership as the regional digital nexus linking 3 continents.

Subsidiaries and Investments continued

Advanced Technology and Cybersecurity Company (sirar)

sirar's strategy

With the vision of becoming a leading strategic enabler and national champion in cybersecurity for the digital economy, sirar's mission is to develop world-class cyber solutions and capabilities to enable secure customers digitization journeys in the Kingdom and beyond. This mission supports its clients, both in the Kingdom and regionally, in safely navigating their digital transformation through future-ready, resilient and intelligence-driven security offerings.

sirar's approach is aligned with the increasing demands of the Saudi cybersecurity market and the evolving global cyber threat landscape. sirar is committed to upholding the highest standards of cybersecurity, protecting sensitive data, and contributing to a secure and sustainable digital environment.

sirar aims at solidifying its leadership position in the cybersecurity market by expanding its services portfolio, accelerating competitive differentiation and reinforcing its long-term strategic advantage.

A crucial part of this plan is the development of an extensive partner system, designed to drive sirar's growth and regional expansion and to position sirar as a regional cybersecurity provider. Integral to this strategy is the focus on delivering an enriching and distinctive end-to-end customer experience, a factor that sirar believes will be essential to achieving sustained growth, market impact and resilience in an increasing competitive cybersecurity landscape.

2025 achievements

In 2025, sirar continued its remarkable growth trajectory, reinforcing its position as a national cybersecurity leader and trusted cybersecurity partner across Saudi Arabia and the wider region. The year was distinguished by several major achievements and strategic milestones that further cemented sirar's reputation for excellence, innovation and resilience in the cybersecurity domain.

sirar was officially certified as a Tier 1 Managed SOC Provider by the National Cybersecurity Authority, marking a major step in securing the Kingdom's critical national infrastructure and government entities. In parallel, the company launched the CISO500 Program, a national initiative to elevate over 500 Chief Information Security Officers by 2030, training more than 100 Saudi cybersecurity leaders in 2025 as part of its commitment to developing local cyber talent and strengthening national capability-building.

Regionally and globally, sirar was recognized as a leader in the 2025 IDC MarketScape for managed detection and response (MDR) and as a progressive company in the Markets and Markets 360 Quadrants, highlighting its innovation, customer-centric approach and strong market impact.

In strengthening its strategic partnerships, sirar signed an agreement with the King Abdullah Financial District to enhance AI-driven cyber defense and secure smart infrastructure. Additionally, the company expanded its DDoS protection platform to 16 Tbps, making it the largest and most advanced scrubbing center in the region, which is a key strategic milestone that reflects sirar's ongoing investment in national cyber resilience and future-ready defense capabilities.

About sirar

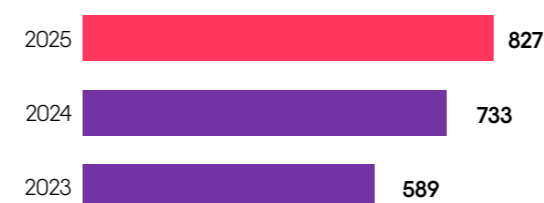
Established in November 2020, as wholly owned subsidiary by stc group with share capital of ₪ 250 million.

Headquartered in the Kingdom, sirar operates as a leading cybersecurity service provider, focusing on empowering organizations to manage their cyber capabilities and secure their digital environments.

As experts in business security and privacy, sirar offers a broad array of cybersecurity solutions and services to both public and private sector organizations. These cybersecurity offerings are designed to help organizations operate safely and efficiently online.

sirar's integrated security platforms combine analytics, automation and threat intelligence to detect, monitor and prevent cyberattacks, providing robust resilient protection.

sirar revenue (₪ million)



Awards and recognitions



sirar in 2026

With major achievements accomplished in 2025, sirar is poised to build on the solid foundation established through its transformation journey. In response to the growing demand for cybersecurity services in the Kingdom, sirar's focus will center on expanding managed services, advisory services and system integration, accelerating growth in high-demand,

top-line recurring offerings and deepening strategic alliances with both local and global technology partners. Operational efficiency, innovation and talent development will remain key enablers to sustain growth and strengthen its position as a leading national cybersecurity provider.

Subsidiaries and Investments continued

Internet of Things Information Technology Company (IoT squared)

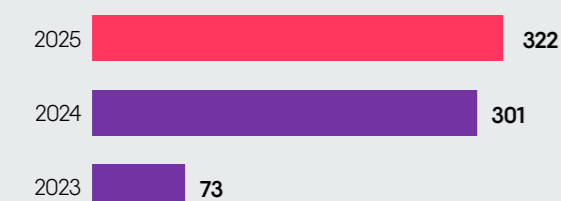
IoT squared's strategy

IoT squared's BOLD strategy contributes to enabling the company's ambition toward regional growth, creating added value and strengthening its position in the region as an integrated provider of all internet of things (IoT) services.

The BOLD strategy is based on the following four strategic pillars:

- Being customer and employee centric.
- Offering differentiated products and services.
- Leapfrogging to world-class capabilities.
- Developing an agile culture.

IoT squared revenue (S million)



2025 achievements

In 2025, IoT squared continued its growth as a leading enabler in the IoT domain, strengthening its position within the IoT ecosystem through impactful initiatives and innovative product development. The year marked significant progress across multiple sectors, reinforcing the company's role in advancing national digital objectives and accelerating the adoption of smart, connected technologies.

IoT squared expanded its portfolio of IoT products and solutions across key sectors, introducing offerings that enhanced accessibility and inclusivity, advanced logistics automation and strengthened its smart infrastructure capabilities. The company also completed the integration with Machines Talk, moving its delivery and operations sector under its structure to serve as the company's delivery arm, improving operational alignment and delivery excellence. In addition, IoT squared is exploring new verticals to diversify its portfolio and extend the reach of its IoT innovations across emerging domains. Throughout the year, IoT squared was honored with several awards and recognitions, reflecting its commitment to innovation, excellence and leadership within the IoT industry.

The company's strong market presence was further demonstrated through active participation and sponsorships in key local and international events, including LEAP, the Global IoT Congress, the Global Health Exhibition and the Smart City Expo World Congress, showcasing its ongoing commitment to creativity, innovation and community engagement.

About IoT squared

Internet of Things Information Technology Company (IoT squared) was established in May 2022 as a limited liability company by signing a partnership agreement between stc group and the Public Investment Fund (PIF), with each party holding a 50% share and a share capital of S1,254 million for the purpose of establishing a company specialized in the field of Internet of Things.

IoT squared is positioned to become a leading provider of IoT solutions in the MENA region. Its focus is on crafting tailored solutions, offering real-time insight and developing innovative business models.

IoT squared targets key business sectors such as industrial, logistics and smart cities, providing them with a range of customized smart solutions designed to drive digital transformation and contribute to economic progress.

With its headquarters and operational activities based in the Kingdom, IoT squared is strategically located to tap into the increasing market.

Awards and recognitions



Subsidiary owned directly by IoT squared

Name of subsidiary	Country of incorporation	Effective shareholding %	
		31 December 2025	31 December 2024
Machines Talk for Contracting Company	Kingdom of Saudi Arabia	100%	100%

IoT squared in 2026

In 2026, IoT squared will continue strengthening its presence in the IoT market through platforms, products and services that leverage AI to enhance operational efficiency in logistics and smart cities. The company is also working to improve its internal efficiency by developing its technological infrastructure, accelerating product development and expanding automation, thereby enhancing the readiness and scalability of its IoT platforms.

The company will focus on maximizing return on investment (ROI) for its customers by delivering solutions that generate a direct and measurable impact on operational efficiency, productivity

enhancement and cost reduction. Today, tangible business outcomes and the value created have become the primary criteria for selecting services and systems, making customer enablement and delivering optimal ROI a key pillar of the company's strategic direction for 2025. As part of its commitment to innovation, the company will advance its technologies and expand its intellectual property assets through additional IP registrations, reinforcing its role as a leading IoT player in the Kingdom and strengthening its competitive position in a rapidly evolving and growing market.

Subsidiaries and Investments continued

General Cloud Computing Company for Information Technology (sccc by stc)

sccc by stc's strategy

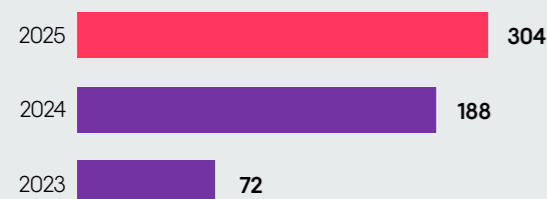
- Help customers enjoy the leading global cloud technology and services.
- Become the de facto cloud services platform in MENA.
- Provide specialized vertical industrial solutions.
- Build a robust sustainable ecosystem.

2025 achievements

During 2025, sccc by stc secured numerous projects, laying a solid foundation for its operational longevity and a clear pathway to profitability. These projects are expected to sustain the company's future expansion and financial health.

Since its establishment, sccc by stc continues to offer more than 90 cloud-based products to the market. This highlights its commitment to innovation and reflects its dedication to meeting the evolving needs of its customers. The diverse range of products launched by sccc by stc highlights its ability to keep pace with the rapidly evolving technological landscape and its commitment to remain at the forefront of the industry.

sccc by stc revenue (ﷲ million)



About sccc by stc

It was established in May 2022 by signing a shareholder agreement with eWTP Arabia Technology Innovation Limited Company (eWTPA), Alibaba (Singapore) Private Limited (Alibaba Cloud), Saudi Company for Artificial Intelligence (SCAI), and Saudi Information Technology Company (SITE) specializing in cloud computing services with share capital amounting to ﷲ 894 million.

Today, sccc by stc aims through that partnership to be a digital enabler for its customers and stakeholders in achieving their digital ambitions outlined by

Vision 2030. sccc by stc's intention is to be the digital partner of choice for that journey of utilizing digital technologies to attain business and national objectives.

sccc by stc's main operational center is strategically located within the Kingdom, from where it conducts its operational activities, positioning itself as a key player in the region's burgeoning cloud computing landscape.

Awards and recognitions



sccc by stc in 2026

In 2026, sccc by stc remains committed to providing outstanding cloud technologies and services, thereby strengthening its position as the leading cloud platform across the MENA region. sccc by stc will prioritize developing specialized, industry-focused solutions that address evolving market needs, fostering a strong, sustainable ecosystem. Through continuous innovation and advancement of its cloud capabilities, sccc by stc aims to establish new standards in digital transformation and cement its leadership in the regional cloud computing domain.



Subsidiaries and Investments continued

Public Telecommunications Company (Specialized)

Specialized's strategy

Specialized's vision is to empower the nation with leading critical communications across the Kingdom.

Anchored in this vision, Specialized's strategy focuses on sustaining its market leadership while driving forward-looking growth and operational excellence.

The company is committed to becoming a leading service provider for safety and security in the Kingdom. With critical communications as its foundation, Specialized aims to address needs through differentiated solutions tailored to each customer segment. From mission-critical government entities to business-critical industries, every offering is designed to meet sector-specific standards and operational demands.

Specialized revenue (S million)



In parallel, Specialized continues to expand its portfolio beyond connectivity, integrating advanced mission-critical solutions that build on its communications services. This integration not only enriches customer outcomes, but also reinforces the company's position as a holistic critical solutions provider.

To remain at the forefront of the industry, Specialized is focused on delivering market-leading products and exceptional customer experiences. Through innovation, user-centric design and robust service delivery, the company aims to set new benchmarks in reliability, responsiveness and satisfaction.

Finally, Specialized is embedding a culture of excellence and agility throughout its organization. By fostering high performance, operational adaptability and continuous improvement, the company is positioning itself to respond swiftly to evolving market dynamics while remaining aligned with the broader objectives of stc group and the Kingdom's Vision 2030.

About Specialized

Public Telecommunications Company (Specialized) was established in February 2002 with the purpose of operating in the electrical business and communication networks, wholesale and retail trade in fixed telecommunications equipment, electrical appliances, import, marketing, installation and maintenance of fixed and mobile telecommunications and information technology licensed devices with share capital of S 852 million fully acquired by stc group.

Specialized is the strategic arm for mission-critical communications under stc group. Specialized has earned a solid reputation as the trusted technology partner for key sectors across the Kingdom.

Specialized enables real-time, secure communication for both public and private entities through advanced technologies.

By championing digital transformation and upholding excellence in performance and quality, Specialized remains focused on its mission: to enable public and vital sectors through critical communications, resilient infrastructure and innovative solutions tailored to national priorities.

Specialized is headquartered in the Kingdom and delivers its differentiated technological solutions and services across the Kingdom of Saudi Arabia.

2025 achievements

In the first quarter of 2025, stc group was awarded a multibillion-riyal contract that involves the building, operation and provision of telecommunications infrastructure services. The project comprises a preparation and execution phase, followed by a multi-year operational period.

Specialized is contributing to the successful delivery of this large-scale initiative. To achieve this, the company has reinvented itself as a delivery-focused organization by revamping its operating model and investing in critical capabilities. This strategic shift positions Specialized at the forefront of efforts to strengthen the nation's telecommunications infrastructure.

Specialized is leveraging its capabilities to support stc group in commercializing a next-generation business-critical network. This strategic initiative is aligned with global trends in mission- and business-critical communications and is designed to support emerging use cases and sector-specific requirements.

Awards and recognitions



Vertical Pioneer Award

Awarded by Hytera



Best Innovative Mission-Critical Communications Service Provider

Awarded by International Finance



Best Provider of Mission-Critical Infrastructure Solutions

Awarded by International Finance



Best Use of Mission-Critical Communications Technologies in Saudi Arabia - 2025

Awarded by Global Business Outlook Awards

Specialized in 2026

A key priority in the coming period will be driving the readiness for the major infrastructure project awarded to stc group in early 2025. Specialized is playing an instrumental role in orchestrating critical delivery efforts, aligning resources and ensuring delivery frameworks are in place to support this national-scale telecommunications initiative. These efforts are designed to secure seamless implementation and long-term resilience of the network.

In addition, Specialized will play a pivotal role in driving the commercial development of stc group's new business-critical network (BCN) by stc. Acting as a focused sales arm, Specialized will leverage its extensive market reach and deep industry expertise to accelerate the transition of businesses from legacy critical communication networks to BCN by stc.

As part of its ambition to evolve into a broader service provider for safety and security, Specialized is actively developing its long-term strategy and technology roadmap. This effort aims to identify and pursue new opportunities that align with national priorities and the evolving needs of security-focused sectors, enabling the company to deliver greater value across the digital ecosystem.

In delivering these projects, the company will leverage the full capabilities and synergies of stc group, ensuring optimal integration, scalability and efficiency throughout their lifecycle.

Subsidiaries and Investments continued

Aqalat Limited Company (Aqalat)

Aqalat's strategy

Aqalat's strategy is centered on maximizing returns from stc group's real estate assets through the development, sale and leasing of its properties, currently the company in a process of emerging its business under stc group in order to enhance business efficiency without affecting the achievement of stc group's real estate targets.

2025 achievements

The year 2025 witnessed significant progress in major development projects and an increase in sales and leasing activities

During this year, the execution of the stc square project was completed, and the majority of the necessary permits were issued, allowing for the commencement of leasing activities for office and commercial spaces exceeding 75,000 m². The project aims to attract major local and international companies to be a part of it. Additionally, the

necessary permits have been issued to begin the execution of the Marriott Hotel project, which is located within the project area in partnership with Taiba Company.

Additionally, construction works for stc square - Phase 1 were completed, enabling the commencement of leasing activities for office and retail spaces. Lease agreements were signed covering 37.7% of the total leasable area, with occupancy expected to reach 80% by the end of 2026.

In Dammam Square, which targets the development of infrastructure for the Group's land over an area of approximately 415,000 m² in the city center of Dammam, construction works that commenced in August 2024 continued, reaching a completion rate of approximately 95% by end of 2025. The works included the execution of infrastructure in line with modern urban development standards, incorporating sustainability concepts to enhance the project's long-term value.

Gulf Digital Media Model Company Ltd (GDMM) (Intigral)

Gulf Digital Media Model Company Ltd (GDMM) (Intigral), a limited liability company, was established in March 2002 with the purpose of providing broadcasting and media production services with share capital of ₪ 811 million as at 31 December 2025. Its head office is located in the Kingdom.

During the fourth quarter 2025, stc completed the integration of Intigral and relocating its operations from the United Arab Emirates to the Kingdom. Following Intigral integration, stc Board of Directors resolved on 22 December 2025 to finalize the regulatory and legal procedures related to Intigral and its subsidiaries including statutory liquidation. These procedures will not have material financial impact on stc group's financial results.

Telecom Commercial Investment Company Limited (TCIC)

Telecom Commercial Investment Company Limited (TCIC) was established in October 2007 with the purpose of operating and maintaining telecommunication networks, organizing computer systems' networks and internet networks, maintenance,

operation and installation of telecommunication and information technology systems and programs in the Saudi market with share capital of ₪ 1 million as at 31 December 2025, wholly owned by stc. Its head office is located in the Kingdom and it fulfills its operational activity in the Kingdom.

Smart Zone Real Estate Company

Smart Zone Real Estate Company, a limited liability company, was established in September 2019 and its main activity is the development, financing and management of real estate projects, the establishment of facilities, complexes, commercial offices and residential buildings with share capital of ₪ 538 million as at 31 December 2025. Headquartered in Saudi Arabia, it carries out its operations in the Kingdom.

Innovation Fund Investment Company (Tali)

Innovation Fund Investment Company (Tali), a limited liability company, was established in August 2021 with the purpose of providing administrative services and IT and telecommunication support and with share capital of ₪ 412 million as at 31 December 2025. Its head office is located in the Kingdom and it fulfills its operational activity in the Kingdom.



About Aqalat

Aqalat Real Estate Limited Company (Aqalat) was established in March 2013 with the purpose of establishing, owning, investing, managing of real estate and contracting and providing consulting services and importing and exporting services to the benefit of stc group with a total share capital of ₪ 70 million.

It is headquartered in the Kingdom, and carries out its operational activities in the Kingdom.



Subsidiaries and Investments continued

International Subsidiaries

stc Bahrain Company (stc Bahrain) - Kingdom of Bahrain

stc Bahrain's strategy

stc Bahrain's **APEX** strategy aims to position the company as a world-class digital leader, delivering innovative platforms and solutions across Bahrain and beyond. The APEX strategy is comprised of four pillars:

- **Assure and augment the core – focusing on strengthening and expanding the core telecom business.**
- **Power up adjacencies – emphasizing aspiration to grow stc Bahrain's existing adjacencies by broadening the portfolio and expanding beyond Bahrain.**
- **Expand into new frontiers – targeting growth across new non-core verticals, with strong focus on emerging technologies.**
- **Xcelerate value creation via people, digital and AI – ensuring long-term value generation by creating a digital-first, AI-ready enterprise underpinned by modern technology.**

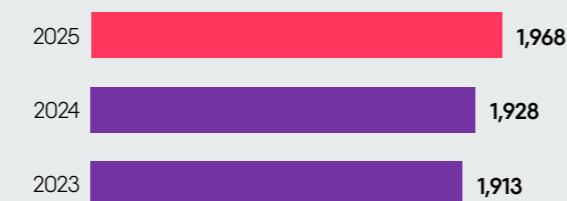
2025 achievements

In 2025, stc Bahrain delivered strong performance across all strategic pillars, achieving key milestones in commercial expansion, digital innovation and operational excellence that further strengthened its strong market position.

stc Bahrain advanced its digital leadership through significant platform enhancements that elevated customer experience and drove customer adoption, and simplified roaming and SIM management. Complementing this, stc Bahrain launched 'rova', the region's first global travel app that further enriched stc Bahrain's digital service portfolio. Additionally, stc Bahrain enabled the integration of its successful adjacent plays with the core offerings to extract further value and synergies between the traditional and emerging business streams. These digital innovations significantly enhanced customer engagement and reinforced stc Bahrain's position as Bahrain's leading digital telecom provider.

Building on the success of its non-core growth strategy, stc Bahrain achieved a major milestone by expanding its flagship device-protection service to KSA. This achievement demonstrates the scalability of stc Bahrain's InsurTech model across the group and has already generated strong early adoption. In parallel, stc pay Bahrain continued enhancing its value proposition with expanded wallet funding options, enhanced remittance services and a broader payment portfolio. stc pay Bahrain achieved a significant milestone of reaching 300,000 customers in 2025, where it offers them various innovative financial services.

stc Bahrain revenue (B\$ million)



About stc Bahrain

stc Bahrain was established in February 2009 with the purpose of providing all mobile telecommunication services, international telecommunications, broadband and other related services in the Bahraini market. The company is wholly owned subsidiary of stc group with a share capital of BD 75 million.

Since entering Bahrain's telecom market, stc Bahrain has achieved great success. Today, stc Bahrain is Bahrain's number one operator in consumer and

wholesale markets and is a strong challenger in the business market. Over the course of its evolution, stc Bahrain has been at the forefront of innovation and has pioneered introduction of multiple local, regional and global-first cutting-edge technologies.

Both its head office and operational activities are based in the Kingdom of Bahrain.

In the business front, stc Bahrain has strengthened its presence by expanding services for both the public and private sectors, offering solutions to enhance environmental quality based on the IoT. Additionally, stc Bahrain has developed its cloud computing capabilities by elevating its partnership with AWS to exceptional levels.

On the wholesale front, stc Bahrain advanced Bahrain's positioning as a regional connectivity hub through the successful landing of the 2Africa Pearls submarine cable, significantly enhancing international connectivity capacity. stc Bahrain also strengthened its Web3 positioning by onboarding multiple new blockchain nodes as well as continued progress on the

new Bahrain Data Center, in partnership with center3, reinforcing the Kingdom's digital infrastructure capabilities.

Underpinning these commercial achievements, stc Bahrain demonstrated strong operational excellence through key IT initiatives, including BSS modernization, RPA enablement and enhanced testing automation programs. The company also reinforced its operational resilience by advancing its business continuity and disaster recovery capabilities. In addition, stc Bahrain initiated a comprehensive modernization of its Network Operations Center to drive ongoing improvements in service quality.

Awards and recognitions



Subsidiaries owned directly by stc Bahrain

Name of subsidiary	Country of incorporation	Effective shareholding %	
		31 December 2025	31 December 2024
stc tech W.L.L.	Bahrain	100%	100%
stc pay Bahrain B.S.C. (c)	Bahrain	100%	100%
stc pay Bahrain Remittance B.S.C.	Bahrain	100%	100%

stc Bahrain in 2026

In 2026, stc Bahrain aims to continue its drive for value creation and shareholder value maximization by strengthening its core market segments and expanding its regional footprint across Fintech and insurtech verticals. Further, stc Bahrain aspires to

accelerate capability building in the B2B ICT domain to capitalize on emerging market opportunities while enhancing digital enablement across both customer-facing and internal operations. Through focused strategic growth and innovation, stc Bahrain seeks to reinforce its leadership in the evolving digital and telecommunications landscape.

Subsidiaries and Investments continued

Kuwait Telecommunication Company (stc Kuwait) – Kuwait

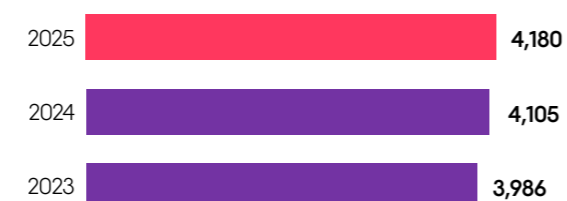
stc Kuwait’s strategy

stc Kuwait offers a comprehensive range of products and services specifically designed to meet the diverse needs of individual and institutional customers. It is committed to providing exceptional experiences and outstanding support to millions of customers, from communication services to advanced digital solutions. The strategy “REACH” of stc Kuwait is based on the following objectives:

- **Reignite the consumer portfolio.**
- **Expand enterprise growth.**
- **Advance market evolution.**
- **Create differentiated experiences.**
- **Harness business excellence.**

Through these pillars, stc Kuwait is strengthening its position in the telecommunications and ICT sectors, enabling digital transformation, driving innovation and supporting Kuwait’s long-term national priorities.

stc Kuwait revenue (K million)



2025 achievements

In 2025, stc Kuwait achieved a series of remarkable milestones, maintaining sustainable growth through a well-defined strategy focused on quality growth, digital transformation, expansion of business operations and enhanced customer experience where the total number of subscribers reached 2.3 million. Throughout the year, the company delivered strong financial and operational results, broadening its range of digital services and infrastructure capabilities. This continued progress underscores stc Kuwait’s dedication to leading the telecommunications and ICT industries, both locally and across the region. To achieve these results, stc Kuwait reinforced its leadership position by investing in a robust network infrastructure, introducing innovative market concepts, launching cutting-edge technologies and making strategic investments in emerging digital solutions. Accordingly, stc Kuwait launched the 5G-Advanced network in line with its ongoing commitment to support Kuwait Vision 2035, which aims to enable digital transformation and provide an enhanced digital experience for customers to revolutionize the way individuals and businesses communicate and manage their operations, and open the door to the integration of advanced smart solutions across various sectors.

stc Kuwait has reinforced its leadership in the telecommunications and digital transformation sector through key achievements at both corporate and operational levels, demonstrating its sustained commitment to efficiency, strong governance and innovation in line with international best practices.

During the year, stc Kuwait maintained its existing portfolio of international certifications and expanded it by adopting ISO 20400:2017 Sustainable Procurement and ISO 10002:2018 Customer Satisfaction - Guidelines for Complaints Handling, raising the total to more than 20 corporate certificates and standards covering stc Kuwait and its subsidiaries. As part of its ongoing efforts to adopt the latest technologies and support digital transformation, stc Kuwait launched a dedicated Artificial Intelligence (AI) Unit under the Transformation and Synergies sector, aiming to enhance analytical and decision-making capabilities and develop innovative solutions that improve the experience of both customers and employees.

stc Kuwait also launched the long-term incentives (LTI) program, a first-of-its-kind initiative in Kuwait, aimed at rewarding outstanding talents and motivating employees to continue achieving accomplishments and innovation, reflecting stc’s culture of appreciation and excellence.

Believing in the importance of strategic partnerships to drive sustainable development, stc Kuwait has established numerous cooperation agreements and partnerships with government entities, national institutions and the private sector in areas such as digital transformation, smart infrastructure and technological innovation. Through these initiatives, stc group contributes to supporting the New Kuwait 2035 Vision and strengthening the country’s position as a regional hub for digital services.

In 2025, solutions by stc enhanced the B2B customer journey by integrating My Business - the digital self-care platform - into stc Kuwait’s popular consumer app (mystc). This provided enterprises with instant access to account management, billing and service requests from anywhere, making connectivity and service management faster, simpler and more mobile-driven. The company also automated key internal operations, streamlining processes and resulting in quicker responses and a more seamless experience for its customers. solutions by stc introduced its Mobility e-Store, a unique platform to digitize and streamline business customer acquisition and service.

The year also welcomed the enhancement of fixed wireless access (FWA) services and the revamp of dedicated data access (DDA) and dedicated internet access (DIA) solutions, strengthening stc Kuwait’s ability to deliver secure, high-performance connectivity tailored to business needs.

e-Portal Holding Company reinforced its position as stc Kuwait’s dedicated digital transformation subsidiary, supporting the enterprise sector through advanced consultancy, cloud solutions and AI-driven technologies. With a strategic mandate to accelerate Kuwait’s transition toward a fully digital economy, e-Portal focused on developing high-value capabilities that enable innovation, operational efficiency and long-term digital sustainability.



About stc Kuwait

Kuwait Telecommunications Company (stc Kuwait) was established in July 2008 with the purpose of operating in the field of mobile services in the Kuwaiti market. stc Kuwait was publicly listed as a joint stock company on Kuwait Stock Exchange in December 2014 with a share capital of KD 100 million.

Since then, stc Kuwait has emerged as Kuwait’s fastest-growing and most advanced telecom operator, leading the expansion of Kuwait’s largest 5G network and launching the region’s first 5G stand-alone technology. Building on this momentum,

stc Kuwait introduced its 5G Advanced network to deliver enhanced connectivity, ultra-fast speeds and intelligent network capabilities that align directly with the objectives defined under Kuwait Vision 2035.

As at 31 December 2025, stc group owns a 51.8% stake in stc Kuwait.

stc Kuwait’s head office is situated in Kuwait, from where it conducts all its operational activities.

Subsidiaries and Investments continued

Awards and recognitions



Global Most Valuable Partner

Awarded by **HONOR**



Excellence in Quality FWA User Experience

Awarded by **SAMENA's fifth ELITE FWA Club Meeting at GITEX 2025**



Best Digital Workplace and Employee Experience

Awarded by **International Finance Awards**



Best Digital Transformation Company

Awarded by **International Finance Awards**



Best Corporate Governance Telecom Company

Awarded by **GBO Awards 2025**



Best Leadership in Compliance and Corporate Governance Initiatives

Awarded by **GBO Awards 2025**

Subsidiaries owned directly by stc Kuwait

Name of subsidiary	Country of incorporation	Effective shareholding %	
		31 December 2025	31 December 2024
Qualitynet General Trading and Contracting Company W.L.L.	Kuwait	100%	100%
E-Portal Holding Company K.S.C. (closed)	Kuwait	100%	100%

stc Kuwait outlook for 2026

In 2026, stc Kuwait will drive quality growth across its core consumer and enterprise segments. On the B2C front, the company will reinforce its core business by expanding lifestyle services, enhancing loyalty programs and deepening customer engagement through advanced data and analytics, ensuring stronger relationships, higher retention and a more seamless digital experience. On the B2B side, stc Kuwait will accelerate growth by innovating across its fixed and mobile portfolios and expanding its next-generation connectivity offering, including the introduction of enhanced satellite-based services. The company will continue to scale its ICT business through strengthened multi-cloud, cybersecurity, digital infrastructure and managed services capabilities, positioning stc Kuwait as the trusted digital partner for public- and private-sector transformation.

stc Kuwait will further shape the market landscape by executing large-scale public-private partnerships, advancing national digital transformation programs and selectively exploring regional expansion. The company will maintain a strong commitment to the investment community through transparent

communication, sustainable financial performance and enhanced shareholder engagement, actively supporting the development of a more vibrant digital ecosystem and progressive regulatory environment.

Internally, stc Kuwait will continue advancing its digital and operational excellence agenda by modernizing customer journeys and reimagining customer experience through predictive, proactive and AI-enabled service models. The company will embed AI across core operations to unlock efficiency, accelerate decision-making and enhance service quality, strengthening organizational agility to adapt quickly to evolving market needs. stc Kuwait will also maintain strong momentum on its ESG commitments, enhancing environmental responsibility, strengthening governance practices and driving positive social impact in alignment with national priorities and global sustainability standards. In parallel, the company will continue investing in its people, with a focus on talent development, leadership acceleration and a people-first culture that empowers teams to innovate and deliver exceptional value. Together, these efforts will reinforce stc Kuwait's position as a digital leader built on innovation, responsibility and customer experience excellence.



Subsidiaries and Investments continued**stc Asia Holding Ltd (stc Asia) – British Virgin Islands**

stc Asia Holding Ltd (stc Asia), a limited liability company, was established under the Commercial Companies Law in the British Virgin Islands in July 2007 and is a special purpose vehicle. It owns a subsidiary (a wholly owned subsidiary) stc Malaysia Holdings Ltd (stc Malaysia), which was incorporated under the Commercial Companies Law in the British Virgin Islands.

stc Malaysia Holding Ltd in turn holds stc group 25% stake in Binariang GSM Sdn Bhd (“BGSM”) that invests in companies operating primarily in Malaysia (for more details, see note 8-2 in the consolidated annual financial statements). The principal activity of both stc Asia and its subsidiary is to provide services and support required in respect of investment activities of stc group.

stc Turkey Holding Ltd (stc Turkey) – British Virgin Islands

stc Turkey is a limited liability company, and was established under the Commercial Companies Law in the British Virgin Islands in April 2008. It is a special purpose vehicle established to provide services and support required in respect of investment activities of stc group.

In April 2008, stc Turkey acquired 35% of Oger Telecom Limited’s (OTL). As of 31 December 2025, OTL liquidation has been completed and the liquidation process of stc Turkey has started.

stc Gulf Investment Holding (stc Gulf) – Kingdom of Bahrain

stc Gulf was incorporated in March 2008 and has wholly-owned subsidiaries in the Kingdom of Bahrain, as listed below. The primary objective of this company and its following subsidiaries is to provide services and support required in respect of investment activities of stc group:

- a. stc Gulf Investment Holding 1 W.L.L.
- b. stc Gulf Investment Holding 2 W.L.L.
- c. stc Gulf Investment Holding 3 W.L.L.

stc GCC Cable Systems W.L.L. (stc GCC) – Kingdom of Bahrain

stc GCC Cable Systems W.L.L., a limited liability company, was established in April 2021 with the purpose of the sale and installation of telecommunications equipment and the construction of utilities projects. stc GCC Cable Systems W.L.L. is wholly owned by stc group as part of the agreement to invest in a fund aimed to drive innovation in the communications and information technology sector in the Kingdom of Bahrain and other GCC countries with share capital of BD 57 million as at 31 December 2025 equivalent to ₪ 563 million.

Green Bridge Investment Company (GBI) – Luxembourg

Green Bridge Investment Company, was established during the third quarter of the year 2023 in Luxembourg. It is a special purpose vehicle established to provide services and necessary support for stc group investing activities.

Green Bridge Management Company (GBM) – Luxembourg

Green Bridge Management Company, was established during the third quarter of the year 2023 in Luxembourg. It is a special purpose vehicle established to provide services and necessary support for stc group investing activities.

No debt instruments in the form of Sukuk or bonds were issued for stc’s subsidiaries.



Subsidiaries and Investments continued

Investments

Investments in associates

Name of associate companies	Country of incorporation	Shareholding percentage	
		31 December 2025	31 December 2024
Arab Satellite Communications Organization (Arabsat)	Kingdom of Saudi Arabia	36.66%	36.66%
Beyond One Saudi for Telecommunications LLC, formally Virgin Mobile Saudi Consortium (VMSC)	Kingdom of Saudi Arabia	10%	10%
Digital Infrastructure for Investment Company (DIIC)	Kingdom of Saudi Arabia	43.06%	43.06%
Devoteam Middle East (DME)	United Arab Emirates	40%	40%
Others	-	-	-

Arab Satellite Communications Organization (Arabsat) – Kingdom of Saudi Arabia

Arab Satellite Communications Organization (Arabsat) was established in April 1976 by the members of the League of Arab States, and its head office is located in the Kingdom. Arabsat offers a number of services to these member states, as well as to all public and private sectors within its coverage area, and principally in the Middle East.

Current services offered include regional telephony (voice, data, fax and telex), television broadcasting, regional radio broadcasting, restoration services and leasing of capacity.

In April 1999, stc acquired 36.66% of Arabsat's share capital.

Beyond One Saudi for Telecommunications LLC, formally Virgin Mobile Saudi Consortium (VMSC) – Kingdom of Saudi Arabia

Beyond One Saudi for Telecommunications LLC, formally Virgin Mobile Saudi Consortium (VMSC) was established in 2013 as a mobile virtual network operator and started its operations during the year of 2014. stc owns 10% of Beyond One Saudi for Telecommunications LLC's share capital. stc group has the ability to exercise significant influence is evidenced by the reliance of Beyond One Saudi for Telecommunications LLC's on the stc's technical network. Its head office is located in the Kingdom and it fulfills its operational activity in the Kingdom.

Digital Infrastructure for Investment Company – Kingdom of Saudi Arabia

DIIC was established in September 2023. The principal activity of DIIC is to invest in subsidiaries as a holding company, and its head office is located in the Kingdom. The activities of its subsidiaries include providing wholesale services for infrastructure, including within the scope of its services and the establishment, operation and provision of tower rental services. In February 2025, stc group contributed its entire ownership in Telecommunication Towers Company (Tawal) (formerly a Group subsidiary) (for more details, see Note 14-1 in the consolidated annual financial statements). The company's ownership structure is distributed as follows: 54.38% by the Public Investment Fund, 43.06% by stc, and 2.56% by Others.

Devoteam Middle East (DME) - United Arab Emirates

Devoteam Middle East is a leading IT consulting company in the Middle East, specializing in digital transformation, cyber and cloud solutions and business process optimization. It was established in December 2003 and stc group (through solutions) acquired 40% of its ownership.

Others

Include immaterial associates to stc group, owned indirectly through stc group's subsidiaries.

Investments in joint ventures

Name of joint ventures	Country of incorporation	Shareholding percentage	
		31 December 2025	31 December 2024
Arab Submarine Cables Company Limited	Kingdom of Saudi Arabia	50%	50%
Binariang GSM Holding (BGSM)	Malaysia	25%	25%
Integrated Data Company for Information and Technology	Kingdom of Saudi Arabia	39%	39%
Others	-	-	-

Arab Submarine Cables Company Limited – Kingdom of Saudi Arabia

Arab Submarine Cables Company Limited was established in September 2002 for the purpose of constructing, leasing, managing and operating a submarine cable connecting the Kingdom and the Republic of Sudan for telecommunications between them and any other country. The operations of the company started in June 2003 and stc acquired 50% of its ₪ 75 million share capital in September 2002. In November 2016, the Company's capital was reduced to ₪ 25 million. Its head office is located in the Kingdom where it fulfills its operational activity.

Binariang GSM Holding (BGSM) - Malaysia

Binariang GSM Holding (BGSM) is an investment holding group headquartered in Malaysia where it owns 62% of Maxis Malaysian Holding Group (Maxis), a major telecom operator in Malaysia. During the year 2007, stc acquired (through its subsidiaries stc Asia holding and stc Malaysia holding) 25% of BGSM's MYR 20.7 billion share capital, which is equivalent to approximately ₪ 23 billion at the exchange rate as at that date.

During 2013, stc conducted a review of its foreign investment in BGSM (joint venture), including

the manner in which this investment was being managed and how joint control had been effectively exercised. As a result, stc signed an amendment to the shareholders' agreement with other shareholders of BGSM with respect to certain operational matters of Aircel (one of Binariang group subsidiaries at that time). Consequently, stc group ceased to account for its investment in Aircel using the equity method effective from the second quarter of 2013.

Integrated Data Company for Information and Technology – Kingdom of Saudi Arabia

During the second quarter of 2023, Integrated Data Company for Information and Technology was established in the Kingdom of Saudi Arabia as a joint venture among stc (39%), Etihad Etisalat Company (30%) and Mobile Telecommunication Saudi Company (31%) with share capital of ₪ 22 million. This entity provides various services including demographic analyses, population statistics, data on population size, as well as traffic and transportation statistics, public road routes and parking information.

Others

Include immaterial joint ventures to stc group owned indirectly through stc group's subsidiaries.

Subsidiaries and Investments continued

Other investments

Investment in Telefónica

stc invested in Telefonica by acquiring a 99.7% interest in the company for a total consideration of EUR 2.1 billion (which is equivalent to ₪ 8.5 billion), making stc Telefonica's largest shareholder. Telefonica is a leading European telecommunications operator through its significant presence in three of the largest European markets, namely Spain, Germany and the UK, in addition to Brazil which is the largest market in Latin America.

This acquisition represents another milestone in stc's expansion and growth strategy and reflects stc's confidence in Telefonica's sustainable growth and upside potential. Telefonica benefits from a unique

portfolio of best-in-class infrastructure assets and cutting-edge technology platforms, where it is developing state-of-the-art capabilities in adjacent areas such as cognitive intelligence, edge computing and IoT.

During the year 2023, stc completed the purchase of 4.9% direct shareholding in Telefonica. During the fourth quarter of 2024, stc received the foreign investment authorization from the Spanish Council of Ministers. During the first quarter of 2025 stc has increased its voting rights from 4.97% to 9.97% following the completion of all relevant requirements. This investment is irrevocably designated at fair value through OCI.

Investments in the Sukuk issued by the Ministry of Finance

stc invested in the Sukuk issued by the Ministry of Finance as follows:

Item	First tranche (₪'000)	Second tranche (₪'000)
Nominal investment value	1,600,000	2,140,000
Year of investment	2024	2019
Year of maturity	2029	2029
Yield	3.9%	3.9%

Investment in the Sukuk issued by Binariang GSM Holding (BGSM)

During the year 2007, stc Asia Holding Company Limited (a subsidiary) invested in Sukuk issued by Binariang GSM holding (BGSM) in the amount of RM 1,508 million (which is equivalent to ₪ 1,383 million) for a period of 50 years (callable after 10 years) with an annual profit margin of 6-months KLIBOR +8.51%. These sukuk are not past due with a net book value of ₪ 1,137 million as at 31 December 2025, reflecting an ECL of ₪ 2.6 million as at 31 December 2025. During the year 2025 there was an early partial redemption amounting to RM 185 million (equivalent to ₪ 171 million).

stc invests in various venture funds

stc invests in various venture funds, which are investing in emerging, small and medium-sized companies operating in the field of communications and information technology in the Kingdom and other global markets.

During 2022, stc signed an agreement with STV LP Fund to allocated an additional ₪ 1,125 million (equivalent to USD 300 million) additional investment in the fund, out of which ₪ 866 million (equivalent to USD 231 million) was injected as at 31 December 2025.

The fair value of stc group investment in funds is obtained from the net asset value ("NAV") reports received from the funds' managers. The funds' managers deploy various techniques (such as recent round of finance, discounted cash flow models and comparables method) for the valuation of underlying financial instruments classified under level 3 of the respective fund's fair value hierarchy. STV fund represents the majority Group investment in funds with carrying value of ₪ 4,749 million as at 31 December 2025. Change in fair values due to increase/(decrease) of 10% in significant unobservable inputs embedded in the models used by the STV fund's manager. (For more details, see Note 42-2 in the consolidated annual financial statements).

